

#### **NEWS RELEASE**

# Clorox Reports 18 Percent EPS Growth in Q2; Raises Fiscal Year 2016 EPS Outlook

2/4/2016

OAKLAND, CA -- (Marketwired) -- 02/04/16 -- The Clorox Company (NYSE: CLX) today reported flat sales and 18 percent growth in diluted net earnings per share (EPS) from continuing operations for its second quarter, which ended Dec. 31, 2015. On a currency-neutral basis, second-quarter sales grew 3 percent.

"Our strategy continues to drive profitable growth," said Chief Executive Officer Benno Dorer. "We delivered 18 percent earnings growth supported by strong operational execution and commodity tailwinds, helping to drive gross margin expansion. Importantly, we also delivered sales increases in each of our U.S. segments behind continued strong investments in our brands."

All results in this press release are reported on a continuing operations basis, unless otherwise stated. As previously announced, Corporación Clorox de Venezuela S.A. (Clorox Venezuela) discontinued operations effective Sept. 22, 2014. For the current and year-ago quarters, the results from Clorox Venezuela are included in discontinued operations in the company's financial statements. Some information in this release is reported on a non-GAAP basis. See "Non-GAAP Financial Information" below and the tables toward the end of this press release for more information and reconciliations of key second-quarter fiscal year 2016 and fiscal year 2015 results to the most directly comparable financial measures calculated in accordance with generally accepted accounting principles in the U.S. (GAAP).

#### **Fiscal Second-Ouarter Results**

Following is a summary of key second-quarter results. All comparisons are with the second quarter of fiscal year 2015, unless otherwise stated.

- \* \$1.14 diluted EPS (18% increase)
- \* 1% volume growth
- \* Flat sales

In the second quarter, Clorox delivered earnings from continuing operations of \$151 million, or \$1.14 diluted EPS, compared to \$128 million, or 97 cents diluted EPS, in the year-ago quarter. Second-quarter diluted EPS results were driven largely by gross margin expansion.

In the second quarter, sales were flat, reflecting volume growth and the benefits of price increases, offset by 3 percentage points of unfavorable foreign currency exchange rates and higher trade promotion spending. On a currency-neutral basis, sales grew 3 percent. Volume for the second quarter increased 1 percent, reflecting gains in Home Care and Natural Personal Care, partially offset by decreases in Laundry and Water Filtration.

The company's second-quarter gross margin increased 210 basis points to 44.6 percent from 42.5 percent in the year-ago quarter, driven primarily by the benefits of favorable commodity costs, cost savings and price increases. These factors were partially offset by higher manufacturing and logistics costs and the impact of unfavorable foreign currency exchange rates.

"This was the highest second-quarter gross margin we've delivered in more than five years," said Chief Financial Officer Steve Robb. "Strong cost savings programs and operational efficiencies contributed to margin increases in each of our U.S. segments, enabling us to continue investing strongly in our business. Importantly, our Go Lean strategy for our International business is delivering results. We grew market share in the six months ending November 2015 and maintained margin in International despite foreign currency and inflation headwinds."

Year-to-date net cash provided by continuing operations was \$178 million, compared with \$267 million in the year-ago period. The year-over-year change reflects higher working capital, including higher performance-based employee incentive compensation payments related to the company's strong fiscal year 2015 results and higher tax payments. These factors were partially offset by higher earnings from continuing operations in the first half of fiscal year 2016 and \$25 million in prior-period payments to settle interest-rate hedges related to the company's issuance of long-term debt. The company continues to anticipate free cash flow to be about 10 percent of sales in fiscal year 2016.

#### **Key Segment Results**

Following is a summary of key second-quarter results from continuing operations by reportable segment. All comparisons are with the second-quarter of fiscal year 2015, unless otherwise stated.

#### Cleaning

(Laundry, Home Care, Professional Products)

- 2% volume growth
- 2% sales growth
- 15% pretax earnings growth

Segment volume growth was driven by gains across a number of Home Care brands, including continued strength of Clorox® disinfecting wipes, which delivered double-digit growth. These factors were partially offset by decreased shipments in Laundry largely due to the impact of a February 2015 price increase on Clorox® bleach as well as volume decreases in Professional Products driven by a comparison to strong year-ago growth behind Ebola and Enterovirus concerns. Pretax earnings growth reflected higher sales and the benefits of favorable commodity costs and cost savings, partially offset by higher manufacturing and logistics costs.

#### Household

(Bags and Wraps, Charcoal, Cat Litter)

- Flat volume
- 1% sales growth
- 31% pretax earnings growth

Segment volume results reflected gains in Bags & Wraps and Charcoal, offset by decreases in Cat Litter. Bags & Wraps volume growth reflected increases across several Glad® products, including continued strength of premium trash bags supported by the launch of new Glad® with Clorox® trash bags and distribution gains, following last year's launch of Glad® OdorShield® with Gain®. Higher shipments in Charcoal were driven by distribution gains and increased merchandising activity. Lower shipments in Cat Litter were due to continued competitive activity. Segment sales outpaced volume due to the benefit of a November 2014 price increase in Bags & Wraps and favorable mix from consumers trading up to premium trash bags, partially offset by higher trade promotion spending primarily in Bags & Wraps. Pretax earnings growth reflected the benefits of favorable commodity costs, higher sales and cost savings, partially offset by higher manufacturing and logistics costs.

#### Lifestyle

(Dressings and Sauces, Water Filtration, Natural Personal Care)

- 2% volume growth
- 2% sales growth
- 1% pretax earnings decrease

Segment volume growth was driven primarily by double-digit increases in Natural Personal Care, on top of double-digit growth in the year-ago quarter. Natural Personal Care's strong results were driven primarily by the launch of Burt's Bees® lip color products, a strong holiday program and ongoing strength in facial towelettes. These factors were partially offset by lower shipments in Water Filtration, driven by soft consumption following strong first-quarter shipments in the fiscal year. Pretax earnings decreased largely due to significant incremental demand-building investments to drive trial behind innovation, partially offset by stronger sales growth.

#### International

(All sales outside of the U.S.)

- Flat volume
- 7% sales decrease (6% growth, currency-neutral basis)
- 8% pretax earnings decrease

Segment volume was flat largely due to the impact of price increases taken to offset inflationary pressures. Sales decreased primarily driven by the impact of unfavorable foreign currency exchange rates, partially offset by the benefits of price increases and favorable mix. On a currency neutral basis, sales grew 6 percent despite slowing economic growth in international markets. Pretax earnings decreased, reflecting lower sales and higher manufacturing and logistics costs, primarily driven by continued inflation. These factors were partially offset by the benefit of cost savings.

#### Clorox Updates Fiscal Year 2016 Outlook

- Flat to 1% sales growth, or 3% to 4% growth, currency-neutral basis (unchanged)
- 50-75 basis points of EBIT margin expansion (raised)
- \$4.75 to \$4.90 diluted EPS range (raised)

Clorox continues to anticipate delivering flat to 1 percent sales growth, which reflects about 3 points of incremental sales growth from product innovation for the fiscal year. The company's sales outlook also includes the impact from slowing international economies as well as 3 percentage points of impact from unfavorable foreign currency exchange rates, including the recent significant devaluation of the Argentine peso. The company continues to anticipate fiscal year sales to reflect an increase in trade promotion investments to address expected competitive

activity in key categories.

Clorox now anticipates EBIT margin expansion in the range of 50 to 75 basis points, reflecting the benefits of favorable commodity costs, partially offset by higher inflation in international markets impacting manufacturing and logistics costs and selling and administrative expenses. The company's EBIT margin also reflects higher advertising and sales promotion investments in the U.S. to support product innovation, particularly in the second half of the fiscal year.

Clorox continues to anticipate its effective fiscal year 2016 tax rate to be between 34 percent and 35 percent.

Net of all these factors, Clorox now anticipates fiscal year 2016 diluted EPS from continuing operations in the range of \$4.75 to \$4.90 versus the company's previous outlook of \$4.68 to \$4.83.

#### For More Detailed Financial Information

Visit the company's **Financial Reporting: Financial Results** section of the company's website at **TheCloroxCompany.com** for the following:

- Supplemental unaudited volume and sales growth information
- Supplemental unaudited gross margin driver information
- Supplemental unaudited reconciliation of certain non-GAAP financial information, including earnings from continuing operations before interest and taxes (EBIT) and earnings from continuing operations before interest, taxes, depreciation and amortization (EBITDA)
- Supplemental unaudited balance sheet and cash flow information and free cash flow reconciliation
- Supplemental price-change information

Note: Percentage and basis-point changes noted in this press release are calculated based on rounded numbers. Supplemental materials are available in the Investors: **Financial Reporting: Financial Results** section of the company's website at **TheCloroxCompany.com**.

#### The Clorox Company

The Clorox Company (NYSE: CLX) is a leading multinational manufacturer and marketer of consumer and professional products with about 7,700 employees worldwide and fiscal year 2015 sales of \$5.7 billion. Clorox markets some of the most trusted and recognized consumer brand names, including its namesake bleach and cleaning products; Pine-Sol® cleaners; Liquid Plumr® clog removers; Poett® home care products; Fresh Step® cat litter; Glad® bags, wraps and containers; Kingsford® charcoal; Hidden Valley® dressings and sauces; Brita® water-

filtration products and Burt's Bees® natural personal care products. The company also markets brands for professional services, including Clorox Healthcare® and Clorox Commercial Solutions®. More than 80 percent of the company's sales are generated from brands that hold the No. 1 or No. 2 market share positions in their categories.

Clorox is a signatory of the United Nations Global Compact, a community of global leaders committed to sustainability. The company has been broadly recognized for its corporate responsibility (CR) efforts, including, most recently, two U.S. EPA Climate Leadership Awards for Excellence and inclusion among the top 40 companies on the 2015 Newsweek Green Rankings and CR magazine's 100 Best Corporate Citizens 2015 list. The Clorox Company and The Clorox Company Foundation contributed approximately \$15 million in combined cash grants, product donations, cause marketing and employee volunteerism in the past fiscal year. For more information, visit **TheCloroxCompany.com**, the **CR Matters Blog** and follow the company on Twitter at **@CloroxCo**.

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#### **Forward-Looking Statements**

This press release contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and such forward-looking statements involve risks and uncertainties. Except for historical information, statements about future volumes, sales, foreign currencies, costs, cost savings, margins, earnings, earnings per share, diluted earnings per share, foreign currency exchange rates, cash flows, plans, objectives, expectations, growth, or profitability, are forwardlooking statements based on management's estimates, assumptions and projections. Words such as "could," "may," "expects," "anticipates," "targets," "goals," "projects," "intends," "plans," "believes," "seeks," "estimates," and variations on such words, and similar expressions that reflect our current views with respect to future events and operational and financial performance, are intended to identify such forward-looking statements. These forwardlooking statements are only predictions, subject to risks and uncertainties, and actual results could differ materially from those discussed. Important factors that could affect performance and cause results to differ materially from management's expectations are described in the sections entitled "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the company's Annual Report on Form 10-K for the fiscal year ended June 30, 2015, as updated from time to time in the company's SEC filings. These factors include, but are not limited to: intense competition in the company's markets; worldwide, regional and local economic conditions and financial market volatility; the ability of the company to drive sales growth, increase price and market share, grow its product categories and achieve favorable product and geographic mix; risks related to international operations, including political instability; government-imposed price controls or other regulations; foreign currency exchange rate controls, including periodic changes in such controls, fluctuations and devaluations;

labor claims, labor unrest and inflationary pressures, particularly in Argentina; and potential harm and liabilities from the use, storage and transportation of chlorine in certain international markets where chlorine is used in the production of bleach; risks related to the possibility of nationalization, expropriation of assets or other government action in foreign jurisdictions; risks related to the company's discontinuation of operations in Venezuela; volatility and increases in commodity costs such as resin, sodium hypochlorite and agricultural commodities, and increases in energy, transportation or other costs; supply disruptions and other risks inherent in reliance on a limited base of suppliers; the ability of the company to develop and introduce commercially successful products; dependence on key customers and risks related to customer consolidation and ordering patterns; costs resulting from government regulations; the ability of the company to successfully manage global, political, legal, tax and regulatory risks, including changes in regulatory or administrative activity; risks related to reliance on information technology systems, including potential security breaches, cyber-attacks or privacy breaches that result in the unauthorized disclosure of consumer, customer, employee or company information, or service interruptions; risks relating to acquisitions, new ventures and divestitures, and associated costs, including the potential for asset impairment charges related to, among others, intangible assets and goodwill; the success of the company's business strategies; the ability of the company to implement and generate anticipated cost savings and efficiencies; the impact of product liability claims, labor claims and other legal proceedings, including in foreign jurisdictions; the company's ability to attract and retain key personnel; the company's ability to maintain its business reputation and the reputation of its brands; environmental matters, including costs associated with the remediation of past contamination and the handling and/or transportation of hazardous substances; the impact of natural disasters, terrorism and other events beyond the company's control; the company's ability to maximize, assert and defend its intellectual property rights; any infringement or claimed infringement by the company of third-party intellectual property rights; the effect of the company's indebtedness and credit rating on its operations and financial results; the company's ability to maintain an effective system of internal controls; uncertainties relating to tax positions, tax disputes and changes in the company's tax rate; the accuracy of the company's estimates and assumptions on which its financial statement projections are based; the company's ability to pay and declare dividends or repurchase its stock in the future; and the impacts of potential stockholder activism.

The company's forward-looking statements in this press release are based on management's current views and assumptions regarding future events and speak only as of their dates. The company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by the federal securities laws.

#### Non-GAAP Financial Information

This press release contains non-GAAP financial information relating to sales growth, diluted EPS, EBIT and EBIT margin. The company has included reconciliations of these non-GAAP financial measures to the most directly

comparable financial measure calculated in accordance with GAAP. See the end of this press release for these reconciliations.

The company disclosed these non-GAAP financial measures to supplement its consolidated financial statements presented in accordance with GAAP. These non-GAAP financial measures exclude certain items that are included in the company's results reported in accordance with GAAP, including income taxes, interest income, interest expense and foreign exchange impact. The exclusion of foreign exchange impact is also referred to as currency-neutral. Management believes these non-GAAP financial measures provide useful additional information to investors about trends in the company's operations and are useful for period-over-period comparisons as they show currency-neutral sales comparisons. The company uses such financial measures in its budgeting process and as factors in determining compensation. These non-GAAP financial measures should not be considered in isolation or as a substitute for the comparable GAAP measures. In addition, these non-GAAP financial measures may not be the same as similar measures provided by other companies due to potential differences in methods of calculation and items being excluded. They should be read in connection with the company's consolidated financial statements presented in accordance with GAAP.

For recent presentations made by company management and other investor materials, visit **Investor Events** on the company's website.

### Condensed Consolidated Statements of Earnings (Unaudited) Dollars in millions, except per share amounts

	Three Months Ended		Six Months Ended					
	12	2/31/2015	_	12/31/2014	_	12/31/2015		12/31/2014
Net sales Cost of products sold Gross profit	\$	1,345 745 600	\$	1,345 773 572	\$	2,735 1,510 1,225	\$	2,697 1,547 1,150
Selling and administrative expenses Advertising costs Research and development costs Interest expense Other income, net Earnings from continuing operations before income taxes Income taxes on continuing operations Earnings from continuing operations Earnings (losses) from discontinued operations, net of tax Net earnings	\$	191 126 34 22 (3) 230 79 151 (2) 149	\$	191 127 33 26 (2) 197 69 128 (3)	\$	377 249 64 45 (4) 494 170 324 (3)	\$	371 248 63 52 1 415 142 273 (58) 215
Net earnings (losses) per share Basic Continuing operations Discontinued operations Basic net earnings per share	\$	1.16 (0.01) 1.15	\$	0.98 (0.02) 0.96	\$	2.50 (0.02) 2.48	\$	2.10 (0.44) 1.66
Diluted Continuing operations Discontinued operations Diluted net earnings per share	\$	1.14 (0.01) 1.13	\$	0.97 (0.02) 0.95	\$	2.46 (0.02) 2.44	\$	2.07 (0.44) 1.63
Weighted average shares outstanding (in thousands) Basic Diluted		129,543 131,546		130,555 132,819		129,349 131,477		129,933 132,203

## Reportable Segment Information (Unaudited) Dollars in millions

	Thre	Net sales ee Months Ended	Earnings (I	osses) from continuing before income taxes Three Months Ended	operations			
	12/31/2015	% Change 12/31/2014 (1)	12/31/2015	12/31/2014	% Change (1)			
Cleaning Household Lifestyle International Corporate	\$ 457 375 251 262	371 1	% %	72 7 22 2	7 15% 11 31% 13 -1% 14 -8% 18) -7%			
Total	\$ 1,345	\$ 1,345	% \$ 2	230 \$ 19	7 17%			
		Net sales	Earnings (losses) from continuing operations before income taxes					
	Si	x Months Ended		Six Months Ended				
	12/31/2015	% Change 12/31/2014 (1)	12/31/2015	12/31/2014	% Change (1)			
Cleaning Household Lifestyle	\$ 954 786 482	763 462	% %	272 \$ 23 149 10 131 12	3 45%			
International Corporate	513	555 -8			0 8% (8) 14%			

<sup>(1)</sup> Percentages based on rounded numbers.

### **Condensed Consolidated Balance Sheets** Dollars in millions

	<u>12/31/2015</u> (Unaudited)		6/30/2015		12/31/2014 (Unaudited)	
ASSETS Current assets Cash and cash equivalents Receivables, net Inventories, net Other current assets Total current assets	\$	390 474 450 176 1,490	\$	382 519 385 143 1,429	\$	819 473 446 167 1,905
Property, plant and equipment, net Goodwill Trademarks, net Other intangible assets, net Other assets Total assets	\$	878 1,051 532 47 177 4,175	\$	918 1,067 535 50 165 4,164	\$	933 1,080 537 55 164 4,674
Current liabilities Notes and loans payable Current maturities of long-term debt Accounts payable Accrued liabilities Income taxes payable Total current liabilities Long-term debt Other liabilities Deferred income taxes Total liabilities	\$	500 366 492 - 1,358 1,796 740 83 3,977	\$	95 300 431 548 31 1,405 1,796 750 95 4,046	\$	2 875 375 492 - 1,744 1,795 773 81 4,393
Stockholders' equity Common stock Additional paid-in capital Retained earnings Treasury shares Accumulated other comprehensive net losses Stockholders' equity Total liabilities and stockholders' equity	\$	159 823 2,042 (2,265) (561) 198 4,175	\$	159 775 1,923 (2,237) (502) 118 4,164	\$	159 726 1,757 (1,908) (453) 281 4,674

12/24/2015

C/20/2015

12/24/2014

The tables below present the reconciliation of non-GAAP financial measures to the most directly comparable financial measures calculated in accordance with GAAP and other supplemental information. See "Non-GAAP Financial Information" above for further information regarding the company's use of non-GAAP financial measures.

The reconciliations below are on a continuing operations basis

Second-Quarter and Fiscal Year-to-Date Sales Growth Reconciliation

	Q2 Fiscal 2016	Q2 Fiscal 2015	Q2 FYTD Fiscal 2016	Q2 FYTD Fiscal 2015
Total Sales Growth - GAAP	0.0%	2.9%	1.4%	1.7%
Less: Foreign exchange	-2.7%	-2.8%	-2.8%	-2.4%
Currency-Neutral Sales Growth - Non-GAAP	2.7%	5.7%	4.2%	4.1%

The reconciliations below for fiscal year 2015 are provided as a reference point for the fiscal year 2016 outlook.

Fiscal Year EBIT Margin(1) Reconciliation

Dollar in millions

	FY Fiscal 2015
Earnings from continuing operations before income taxes - GAAP	\$921
Interest Income Interest Expense	-\$4 \$100
EBIT (1) - non-GAAP	\$1,017
Net Sales EBIT margin (1) - non-GAAP	\$5,655 18.0%

(1) EBIT represents earnings from continuing operations before interest and taxes. EBIT margin is the ratio of EBIT to net sales.

For Gross Margin Drivers, please refer to the Supplemental Information: Gross Margin Driver page in the Financial Results section of the company's website **TheCloroxCompany.com**.

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